**Programme Specification**

|  |
| --- |
| **Please note:** This specification provides a concise summary of the main features of the programme and the learning outcomes that a typical student might reasonably be expected to achieve and demonstrate if he/she passes the programme. More detailed information on the learning outcomes, content and teaching, learning and assessment methods of each module can be found in the programme handbook. The accuracy of the information contained in this specification is reviewed by the University and may be checked by the Quality Assurance Agency for Higher Education. |

|  |
| --- |
| **BA (Hons) Drama and Theatre (Joint Honours)** |

|  |  |
| --- | --- |
| 1. **Awarding Institution/Body** | University of Kent |
| 1. **Teaching Institution** | University of Kent |
| 1. **School responsible for management of the programme** | School of Arts |
| 1. **Teaching Site** | Canterbury |
| 1. **Mode of Delivery** | Full-time or part-time |
| 1. **Programme accredited by** | N/A |
| 1. **Final Award** | BA (Hons) / Alternative exit awards: Certificate, Diploma, BA (non-honours) |
| 1. **Programme** | Drama and Theatre with one other subject |
| 1. **UCAS Code (or other code)** | For a full list, refer to the prospectus and School of Arts Website |
| 1. **Credits/ECTS Value** | 360 Credits (180 ECTS) |
| 1. **Study Level** | Undergraduate |
| 1. **Relevant QAA subject benchmarking group(s)** | Dance, Drama and Performance (2007) |
| 1. **Date of creation/revision** *(note that dates are necessary for version control)* | Creation May 2002. Revised March 2008; May 2009; Feb 2012; July 2014. Revisions made April 2016. |
| 1. **Intended Start Date of Delivery of this Programme** | First formal intake September 2004; revised Programme Specification applicable to intake 2008/9 ff. |

|  |
| --- |
| 1. **Educational Aims of the Programme**   The programme aims to: |
| ***Aims which place the study of the discipline in context:***   * To provide an excellent quality of academic higher education in Drama and Theatre. * To provide teaching that is informed by research and current developments in the pedagogy of drama and theatre as well as theatre practice and the arts. * To offer an education in Drama and Theatre that provides a broad grounding in the subject in the early stages of study, becoming increasingly specialist in the later stages. * To offer an education which offers a range of historical, conceptual and practical approaches to Drama and Theatre, introducing key practitioners, practices, and discourses, along with some practical skills required for making performance.   ***Aims in relation to the mission statement:***   * To produce independent, motivated graduates with a base of knowledge and analytical competence in drama and theatre who are equipped to meet the needs of, and to contribute creatively to the theatre and associated media and professions. * To develop critical judgement and the skills and competencies of self-management and personal organisation to enable graduates to respond positively to the challenges of further study or training, and employment in career destinations including professional theatre, the arts and cultural industries, applied arts, community and education work, academia, and the media. * To produce graduates of value to the region and the nation, in possession of key skills, who have been enabled to develop their capacity to learn, and are prepared for employment or further study. * To provide students with some creative competence and understanding grounded in and preparing for professional practice.   ***Aims in relation to the learning and teaching strategy:***   * To nurture and sustain an educationally stimulating environment which encourages and assists our students to achieve their creative and intellectual potential. * To enhance the learning experience of our students through the use of a range of teaching and assessment methods which reflect and respond to the values and diversity inherent in Drama and Theatre. |

|  |
| --- |
| **16 Programme Outcomes**  The programme provides opportunities for students to develop and demonstrate knowledge and understanding, qualities, skills and other attributes in the following areas. The programme outcomes draw upon and are framed in relation to the subject benchmarking statement for Dance, Drama and Performance (2007).  At Kent, the terms ‘performance’ and ‘theatre’ are used inclusively throughout, understood to refer to creative work either within or outside of a theatre space, live and recorded, including disciplines such as drama, theatre, performance art, site-specific performance, physical theatre, dance, applied theatre and other modes characteristic of the expanding field of the performing arts*.* |

**A. Knowledge and Understanding of:**

1. Key practitioners, practices and theorists of performance, which may include writers, critics, directors, actors, artists, designers, and producers **(BS 4.2.3)**
2. Historical and contemporary contexts of the production and reception of performance **(BS 4.2.2)**
3. The relationship of performance (its making and reception) to its material, cultural and historical context **(BS 4.2.1)**
4. Histories, forms and traditions of performance (and other disciplines contributing to performance), and theoretical explanations of their impact **(SBS 4.2.2, 4.2.4 and 4.2.5)**
5. Traditional and contemporary critical perspectives on performance, and of relevant theories, issues and debates informing performance and the academic subject **(BS 4.2.5)**
6. The interplay between theory and practice **(BS 4.3.2)**
7. The processes and components by which performance, or elements of performance, are created, realised and managed: including the reading of written text and other source material; processes of rehearsal; writing and dramaturgy, devising, directing, design, stage and technical management, and producing **(BS 4.2.6)**
8. The impact of theatre and performance within a range of social, educational and community contexts **(BS 4.3.10)**
9. The reading, analysis, documenting and interpreting of performance **(BS 4.3.3)**
10. The role of the audience: the performance and production skills necessary to communicate with audiences **(BS 4.3.5)**

**Teaching/learning and assessment methods and strategies used to enable outcomes to be achieved and demonstrated:**

Stage 1 provides a practical, critical and contextual skills and knowledge foundation for the further stages of the programme. Stage 1 offers a ‘tool kit’ of skills and approaches to the study of drama in theory and practice as Joint Honours-subject.

Stage 2 offers a balanced choice of theoretical and practical modules which explore further some historical foundations and creative fundamentals of the subject.

Stage 3 encourages the study of increasing intensity in study and application in specialist modules, taking one module in each term, or, alternatively, students may undertake a project in the final term of their programme (Spring Term, subject to successful application/proposal).

Throughout Stages 1 to 3, students will be taught in a balanced mix of classroom-based and studio-based modules, all of which combine ‘theoretical’ and ‘practical’ experiential approaches and assessment.

A diverse range of teaching methods are employed for different learning outcomes and contexts, and none of the listed areas of knowledge are acquired exclusively by one method. The following methods are deployed:

* seminars and workshop sessions focussed on prescribed reading or other learning assignments
* practical studio teaching, including the development of creative performance projects
* independent learning on set projects of creative academic study, either self-directed, with small group, supported by individual supervision
* lectures
* screenings
* visits to theatres and performance events, locally and in London
* work-based learning and placements

Learning is assessed by:

* Submission of written work in a variety of formats to provide the most appropriate means of testing learning outcomes on individual modules. These include essays, critical evaluations of projects undertaken, research projects, reviews of performances, journalistic writing, funding applications, and other documentary material. Several pieces of writing may be submitted as part of a portfolio assignment.
* Oral presentation, often supported by visual material
* Contributions in class, including oral, intellectual, practical and creative contributions and evidence of preparation
* Observation of group and individual process on practical projects
* The presentation of practical/creative work through public and/or in-class performances.

The department has published set of clear assessment criteria that guide the marking and grading of written work and formal presentations, creative and practical work, process on creative projects, and the contribution to seminars. The marking band of 0-100% is divided into brackets of 10% with defined benchmarks. Additionally, for written work and practical work, the basic assessment criteria are further broken down for individual stages 1 to 3, to facilitate maximum transparency of the marking and grading process.

**Skills and Other Attributes**

**B. Intellectual Skills:**

1. Read, understand and engage analytically with a range of texts, performances and other source material **(BS 5.1 + 2)**
2. Research, evaluate, and productively apply information from a number of sources (written, visual, aural) in order to develop and present a coherent understanding of the theory and practice of performance **(BS 5.1)**
3. Critique performance events and processes, both their own and of others **(BS 5.1.1)**
4. Undertake and manage extended independent and creative research **(BS 5.1.13)**
5. Understand processes of creativity and deploy and critique these in their own work **(BS 5.1.4)**
6. Record, document and analyse processes of making performance **(BS 5.1.16)**
7. Understand and apply appropriate interdisciplinary practices, concepts and skills **(BS 5.2.7)**
8. Present coherent arguments, verbally and in writing **(BS 5.2.8)**
9. Understand the relationship of performance to a range of critical, historical and cultural frameworks for its production and reception **(BS 5.1.14)**

**Teaching/learning and assessment methods and strategies used to enable outcomes to be achieved and demonstrated:**

These skills are integral to all modules and individual learning activities, and are developed through the variety of teaching methods listed above. Seminars and staff- or student-led discussion are based on prescribed reading or other forms of research (including seeing performances), and will debate and synthesise arguments. Lectures may be used to provide some of the material needed to inform the debate and further learning projects. All activities (studio- and classroom based modules; practical work and seminar classes; essays and creative projects) will require research, critical reflection and analysis.

The variety of teaching methods and assignments means that students are encouraged to engage with various modes of learning, appropriate to the content of the work and the required skills: discussion, oral presentation, written presentation, creative/ performed presentation.

Student learning is assessed through a wide range of methods including essays (for skills in synthesising arguments, research and written presentation), presentations (for oral skills), critical evaluations of practical work (for skills in understanding and documenting practice and its context), creative projects (for skills in understanding processes of creativity), chosen to reflect the relevant nature of the material. These are outlined above.

**C. Subject-specific Skills:**

1. Read and evaluate scripts, performance texts, and other theatre documents from a range of critical and practical perspectives **(BS 5.1.1)**
2. Envision the performance possibilities of a play text, script and other textual or documentary sources **(BS 5.1.2)**
3. Realise performances derived from a range of starting points, including a script, a theoretical position, documentary material, specific location or other stimuli, and to use a range of techniques, structures and working methods to develop those performances **(BS 5.1.6)**
4. Engage in the production and performance (and collaborate on the creation of performance) **(BS 5.1.4)**
5. Engage with current debates on theatre arts, productions, cultural policy and funding **(BS 5.1.14 + 15)**
6. Practise creative, physical and vocal skills for practice-based work, including appropriate warm-up exercises and techniques **(BS 5.1.8)**
7. Use technical apparatus and associated resources necessary to realise the demands of production in live and recorded performance safely, efficiently and effectively **(BS 5.1.11)**
8. Document performance processes and events
9. Engage in research, whether independent, group or practice-based **(BS 5.1.13)**
10. Consider theories of spectatorship, developing an awareness of the audience or client group for performance and an ability to respond and adapt to it through flexible means **(BS 5.1.10)**

**Teaching/learning and assessment methods and strategies used to enable outcomes to be achieved and demonstrated:**

These skills are taught and assessed as above with particular emphasis for subject-specific practical skills on teaching and learning through studio workshops and rehearsal / creative sessions in dedicated drama spaces, coupled with small group or individual supervision and tutorials. Specific training in the safe use of equipment is given in small group sessions, and is required in the first year.

These areas may be assessed using the variety of methods outlined above but with emphasis on the assessment of contribution to the process of deploying subject-specific practical skills in the creative process, and achievement in the outcome of the process.

The extent to which students engage with areas 2, 3, 4, 6, 7 and 8 will depend upon the students’ choice of modules, and students should understand that their involvement in practical studio-work will only make a small portion of their degree. Most Joint Honours will undertake one or two modules with performance elements, adding to between 1/12th and 1/6th of their degree.

**D. Transferable Skills:**

1. Work with others, collaboratively, utilising a variety of team structures and working methods, and understanding group dynamics and handling interpersonal issues **(BS 5.2.12+14)**
2. Develop and pursue creative projects within specified resource constraints of time, space and/or budget, thus developing problem solving skills **(BS 5.2.15)**
3. Manage workloads to meet deadlines, and sustain focus for extended periods working on independent creative projects, developing autonomy and self-management **(BS 5.2.15)**
4. Use information retrieval skills, involving the ability to use information resources and technology, gathering and critically evaluating material **(BS 5.2.11)**
5. Apply critical and creative skills in diverse forms of discourse and media **(BS 5.2.2)**
6. Identify health and safety issues and undertake risk assessments
7. Negotiate effectively with a variety of agencies (inside and outside the programme) developing interpersonal skills **(BS 5.2.14)**
8. Communicate effectively, to a professional standard, coherent arguments and propositions in a variety of media, verbally and in writing, using appropriate communication and presentation technologies **(BS 5.2.4 + 9)**
9. Undertake basic design, engineering, construction, and technical work **(BS 5.1.11)**
10. Demonstrate numeracy: using scale, simple equations, simple geometry, basic arithmetic; data collection, presentation and analysis
11. Reflect on their own learning and development, identifying strategies for development, exploring strengths and weaknesses and developing, as the programme progresses, autonomy in learning and continuous professional development. **(BS 5.2.5)**

**Teaching/learning and assessment methods and strategies used to enable outcomes to be achieved and demonstrated:**

These skills are taught and assessed through all methods cited above as they are intrinsically woven into the programme. However, the majority will be featured in individual or group project work, and will be taught / introduced through workshops, demonstrations and assigned tasks.

Some of these skill areas are delivered in non-assessed workshop/ demonstration/ training sessions.

|  |
| --- |
| For information on which modules provide which skills, see the module mapping. |

|  |
| --- |
| **17 Programme Structures and Requirements, Levels, Modules, Credits and Awards**  This programme is offered on both a full-time and part-time basis and is studied over three years full-time or six years part-time.  The programme is divided into three stages, each stage comprising modules to a total of 120 credits. Students who opt to take a Year Abroad will complete the programme over 4 years (part-time students will not be eligible for the Year Abroad option). The Students must successfully complete each module in order to be awarded the specified number of credits for that module. One credit corresponds to approximately ten hours of 'learning time' (including all classes and all private study and research). Thus obtaining 120 credits in an academic year requires 1,200 hours of overall learning time. For further information on modules and credits refer to the Credit Framework at <http://www.kent.ac.uk/teaching/qa/credit-framework/creditinfo.html>  Each module is designed to be at a specific level. For the descriptors of each of these levels, refer to Annex 2 of the Credit Framework at <http://www.kent.ac.uk/teaching/qa/credit-framework/creditinfoannex2.html>  To be eligible for the award of an honours degree students must obtain 360 credits, at least 210 of which must be Level 5 or above, and at least 90 of which must be Level 6 or above.  Students successfully completing Stage 1 of the programme and meeting credit framework requirements who do not successfully complete Stage 2 will be eligible for the award of the Certificate in Drama and Theatre and one other subject. Students successfully completing Stage 1 and Stage 2 of the programme and meeting Credit Framework requirements who do not successfully complete Stage 3 will be eligible for the award of the Diploma in Drama and Theatre and one other subject. Students successfully completing Stage 2 of the programme and achieving 300 credits overall including at least 60 credits at level H or above in Stage 3 and meeting Credit Framework requirements will be eligible for the award of a BA non-honours degree.  Where a student fails a module(s) due to illness or other mitigating circumstances, such failure may be condoned, subject to the requirements of the Credit Framework and provided that the student has achieved the programme learning outcomes. For further information refer to the Credit Framework at <http://www.kent.ac.uk/teaching/qa/credit-framework/creditinfo.html>.  Where a student fails a module(s), but has marks for such modules within 10 percentage points of the pass mark, the Board of Examiners may nevertheless award the credits for the module(s), subject to the requirements of the Credit Framework and provided that the student has achieved the programme learning outcomes. For further information refer to the Credit Framework.  At Stage 1 students must complete 60 credits of Drama and Theatre modules which comprise of two compulsory 30 credit modules. Students must take between 90 and 150 credits of Drama and Theatre modules across stages 2 and 3. They should normally take 60 credits at each stage but they may substitute 30 credits of Drama and Theatre modules for a 30 credit wild module across stages 2 and 3.  Compulsory modules are core to the programme and must be taken by all students studying the programme. Optional modules provide a choice of subject areas, from which students will select a stated number of modules.  Compulsory modules cannot be compensated, trailed or condoned.   * DR338 Empty Space 1 * DR339 Empty Space 2   If a student obtains an average mark of 60 or above at Stage 1, they may be eligible to undertake a Faculty Placement Year or a year or term abroad. |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Code** | **Title** | **Level** | **Credits** | **Term(s)** |
| **Stage 1** | | | | |
| **Compulsory Modules** | | | | |
| DR338 | The Empty Space 1 | 4 | 30 | Autumn |
| DR339 | The Empty Space 2 | 4 | 30 | Spring |
| **Stage 2** | | | | |
| **Optional Modules**  Students must choose 60 Drama & Theatre Credits from the table below.  They are required to take 30 credits in each term.  Students may substitute one Drama module with a Wild module in either stage 2 or 3. | | | | |
| DR594 | Popular Performance | 5 | 30 | Autumn or Spring |
| DR609 | European Naturalist Theatre & Its Legacy | 5 | 30 | Autumn or Spring |
| DR612 | Shakespeare’s Theatre | 5 | 30 | Autumn or Spring |
| DR671 | Puppet and Object Theatre | 5 | 30 | Autumn or Spring |
| DR685 | Theatre and Adaptation | 5 | 30 | Autumn or Spring |
| DR549 | Acting | 5 | 30 | Autumn or Spring |
| DR575 | Victorian and Edwardian Theatre | 5 | 30 | Autumn or Spring |
| DR663 | Physical Theatre 1 | 5 | 30 | Autumn or Spring |
| DR667 | Site Specific Performance | 5 | 30 | Autumn or Spring |
| DR673 | Theatres of the Past 1: The Classics | 5 | 30 | Autumn or Spring |
| DR669 | European Theatre from 1945 | 5 | 30 | Autumn or Spring |
| DR684 | Introduction to Musical Theatre Dance | 5 | 30 | Autumn or Spring |
| DR674 | Media and Performance Art | 5 | 30 | Autumn or Spring |
| **Stage 3** | | | | |
| **Optional Modules**  Students are required to take 60 Drama & Theatre Credits from the table below  They are required to take 30 credits in each term.  Students may substitute one Drama module with a Wild module in either Stage 2 or 3. | | | | |
| DR548 | Theatre and Journalism | 6 | 30 | Autumn or Spring |
| DR592 | New Directions | 6 | 30 | Autumn or Spring |
| DR610 | Performing Lives: Theory and Practice of Auto/Biographical Theatre | 6 | 30 | Autumn or Spring |
| DR648 | Applied Theatre | 6 | 30 | Autumn or Spring |
| DR659 | Performing Classical Texts | 6 | 30 | Autumn or Spring |
| DR635 | Dance & Discourse: Dramaturgies of Moving Bodies | 6 | 30 | Autumn or Spring |
| DR683 | Theatre and Ideas | 6 | 30 | Autumn or Spring |
| DR619 | Playwriting | 6 | 30 | Autumn or Spring |
| DR629 | Cultural Policies in the British Theatre | 6 | 30 | Autumn or Spring |
| DR636 | The Shakespeare Effect | 6 | 30 | Autumn or Spring |
| DR664 | Physical Theatre 2 | 6 | 30 | Autumn or Spring |
| DR676 | Introduction to Stand Up | 6 | 30 | Autumn or Spring |
| DR678 | Creative Project | 6 | 30 | Autumn or Spring |
| DR686 | Musical Theatre Dance 2 | 6 | 30 | Autumn or Spring |
| DR675 | Theatres of the Past I: The Moderns | 6 | 30 | Autumn or Spring |
| ART500 | Independent Project | 6 | 30 | Year Long |
| ART501 | Industry Placement | 6 | 30 | Autumn |

|  |
| --- |
| **18 Work-Based Learning**  Disability Statement: Where disabled students are due to undertake a work placement as part of this programme of study, a representative of the University will meet with the work placement provider in advance to ensure the provision of anticipatory and reasonable adjustments in line with legal requirements. |
| Students will have the opportunity to take the Faculty Placement Year.  For further details regarding the Faculty Placement Year please see the programme specification at http://www.kent.ac.uk/humanities/studying/placement/ |

|  |
| --- |
| **19 Support for Students and their Learning** |
| * The School of Arts’ Student Support Office * The School of Arts’ Senior Tutor Office * Continuous monitoring of student progress and attendance * Student are provided with a detailed induction, and extensive programme and module documentation * Embedded skills training at each level of study * The summer term skills and employability workshops * The programme makes extensive use of Moodle, the University’s virtual learning environment, with every module having a dedicated Moodle site. * Students are encouraged to develop personal development plans and document their learning through the use of MyFolio, with support provided in the use of MyFolio * School and University induction programme * Programme/module handbooks * Library services, see <http://www.kent.ac.uk/library/> * Student Support and Wellbeing, see [www.kent.ac.uk/studentsupport/](http://www.kent.ac.uk/studentsupport/) * Centre for English and World Languages, see <http://www.kent.ac.uk/cewl/index.html> * Student Learning Advisory Service, see <http://www.kent.ac.uk/uelt/about/slas.html> * PASS system, see <https://www.kent.ac.uk/uelt/quality/code2001/annexg.html> * Academic Adviser system * Kent Union, see [www.kentunion.co.uk/](http://www.kentunion.co.uk/) * Careers and Employability Services, see [www.kent.ac.uk/ces/](http://www.kent.ac.uk/ces/) * Counselling Service [www.kent.ac.uk/counselling/](http://www.kent.ac.uk/counselling/) * Information Services (computing and library services), see [www.kent.ac.uk/is/](http://www.kent.ac.uk/is/) * Undergraduate student representation at School, Faculty and Institutional levels * International Office, see [www.kent.ac.uk/international/](http://www.kent.ac.uk/international/) * Medical Centre, see [www.kent.ac.uk/counselling/menu/Medical-Centre.html](http://www.kent.ac.uk/counselling/menu/Medical-Centre.html) |

|  |
| --- |
| **20 Entry Profile**  The minimum age to study a degree programme at the university is normally at least 17 years old by 20 September in the year the course begins. There is no upper age limit. |
| 20.1 **Entry Route**  For fuller information, please refer to the University prospectus |
| Five GCSE passes, including English and at least three subjects at A-level.  Mature students are considered on individual basis. Overseas Students must provide evidence of proficiency in English, such as 6.5 in the IELTs test and a minimum 6.0 in reading and writing. |
| 20.2 **What does this programme have to offer?** |
| * A rigorous research-led academic training in Drama & Theatre Studies. * A wide range of options in the history, theory and practice of theatre and performance, giving students the creative competence for a career in the theatre profession. * Members of staff who are international experts in their fields, including professors as well as professional practitioners * Many links to the theatre profession * An opportunity to study at the UK’s European University, in an attractive location in the South East close to London and Continental Europe. * Good facilities including a dedicated new building housing the School of Arts, opened in 2010, performance spaces, a fully equipped workshop, a design suite, a sound studio and a dedicated technical team (including a full-time production manager) supporting staff and students. |
| 20.3 **Personal Profile** |
| * A demonstrable commitment to the practices of making theatre and performance * An intellectual interest in the history and theory of drama and dramatic literature * An enthusiasm for group work * A willingness to undertake project work at evenings and weekends. * A desire to engage in the study of theatre and drama in both theory and practice |

|  |
| --- |
| 21 **Methods for Evaluating and Enhancing the Quality and Standards of Teaching and Learning** |
| 21.1 **Mechanisms for review and evaluation of teaching, learning, assessment, the curriculum and outcome standards** |
| * Student module evaluations * Annual programme and module monitoring reports, see <http://www.kent.ac.uk/teaching/qa/codes/taught/annexe.html> * External Examiners system, see <http://www.kent.ac.uk/teaching/qa/codes/taught/annexk.html> * Periodic programme review, <http://www.kent.ac.uk/teaching/qa/codes/taught/annexf.html> * Annual staff appraisal * Peer observation * Quality Assurance Framework, <http://www.kent.ac.uk/teaching/qa/codes/index.html> * QAA Institutional Review, see <http://www.qaa.ac.uk/InstitutionReports/types-of-review/IRENI/Pages/default.aspx> |
| 21.2 **Committees with responsibility for monitoring and evaluating quality and standards** |
| * Staff/Student Liaison Committee * School Learning and Teaching Committee * Faculty Learning and Teaching Committee * Faculty Board * Learning and Teaching Board * Board of Examiners |
| 21.3 **Mechanisms for gaining student feedback on the quality of teaching and their learning experience** |
| * Student module evaluations * Staff/Student Liaison Committee * Student rep system (School, Faculty and Institutional level) * Undergraduate Survey * Annual NSS results |
| 21.4 **Staff Development priorities include:** |
| * PGCHE requirements * Annual appraisal * Institutional Level Staff Development Programme * Academic Practice Provision (PGCHE, ATAP and other development opportunities) * Professional body membership and requirements * Programme team meetings * Research seminars * Conferences * Study leave |

|  |
| --- |
| 22 **Indicators of Quality and Standards** |
| * Results of periodic programme review in 2014 * QAA Institutional Audit 2015 * Annual External Examiner reports * Annual programme and module monitoring reports |
| 22.1 **The following reference points were used in creating these specifications:** |
| * QAA UK Quality Code for Higher Education * QAA Benchmarking statement/s for Dance, Drama and Performance (2015). * School and Faculty plan * University Plan/Learning and Teaching Strategy * Staff research activities |